

PINELLAS COUNTY

by: Nancy Dahlberg

FORWARD THINKING

Thirty-five miles of sand. Yes, Pinellas County boasts world-famous beaches that tourists travel hundreds of miles to experience. But what's it like to live and work here? Locals say Pinellas is vibrant, cultural, park-centric, diverse and family-friendly. Here you find a strong base of employers, from Fortune 500s to small businesses, a mix of high-growth industries, a lower cost of living than many areas, and an innovative spirit. The business climate is hot — jump right in, the water's fine.

AT A GLANCE

980,444 County population

Labor force

\$51,512 Median household

income

40.000 No. of businesses

Source: Pinellas County Economic Development



PINELLAS COUNTY IS:

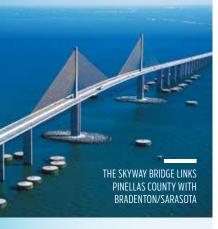
The most popular tourist destination on the Gulf of Mexico

Part of Florida's largest regional tech hub

Home to 3 Fortune 500 HQs: Tech Data, Jabil and Raymond James

Home to the state's highest concentration of HQ jobs

Source: Pinellas County Economic Development





A COMPLETE DESTINATION BETWEEN THE BEACH AND THE BAY

Pinellas County was fielding plenty of calls this summer from out-of-state companies considering relocations or expansions even amid a global pandemic. The businesses were seeking a smaller market that offers the arts and cultural amenities of a New York, Chicago or D.C., without the density, long commutes and high costs of doing business, says Mike Meidel, director of Pinellas County Economic Development.

With 24 unique communities in Pinellas, businesses have plenty of areas to explore to find a business and lifestyle fit. Some 40,000 businesses already call the county home, including health care, technology, financial services and advanced manufacturing. That strong, diverse base of highpaying, high-growth industries helps the county withstand recessionary shocks.

"I remain incredibly bullish on our city and the future of what is happening in our city, Pinellas County and the entire Tampa Bay region," says St. Petersburg Mayor Rick Kriseman.

"We have a lot of great selling features to bring more business to our area," adds Clearwater Mayor Frank Hibbard. "Our downtown has become a technology hub, and that is something we want to build on."

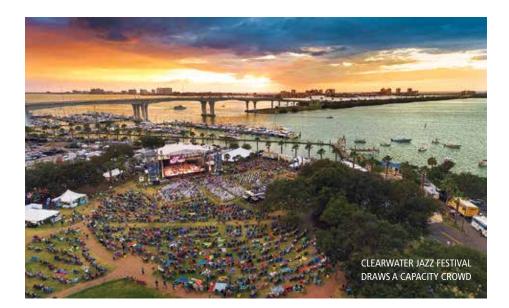
For many companies, the cost equation is a no-brainer: no state income tax, lower real estate costs for their facilities, and an affordable cost of living for employees. A half dozen colleges and universities serve the area, creating a talent pipeline.

"The young talent wants to live, work and play in the same place," says Jill St. Thomas, executive director of the non-profit Tampa Bay Tech, with a mission to build a radically connected tech community.

Information technology is just one of the high-growth, high-paying sectors Pinellas works hard to expand. Others include advanced manufacturing, aviation/aerospace, business and financial services, and life sciences/medical technology.

Existing companies are expanding. Power Design, an electrical contractor that has grown to be one of the largest in the country, is undergoing a \$5.5 million corporate expansion and adding 230 jobs. Honeywell International, a huge defense contractor, is undergoing a \$30 million expansion. Tech manufacturing giant Jabil recently opened a state-of-the-art innovation center.

St. Petersburg's vibrant, walkable downtown is generating a lot of buzz, with dozens of restaurants, bars, live music venues and museums as well as plenty of new apartments and condos. That's an attractor for young tech companies, as well as the creative arts and design and financial services, says J.P. DuBuque, president and CEO of the St. Petersburg Area Economic Development Corporation.



PINELLAS COUNTY

- » Some of the state's largest companies call Pinellas home, including Tech Data, Jabil and Raymond James.
- » Pinellas offers some of the most affordable Class A and industrial real estate in the country.
- » The county has the 3rd largest manufacturing workforce in the state and is No. 1 for pharmaceutical manufacturing.

Trending industries in Clearwater include cybersecurity and other technologies, food-related products, defense contractors and high-tech manufacturers like GE and Bausch & Lomb, says Denise Sanderson, Clearwater's director of Economic Development and Housing. BayCare Health System, which owns 15 hospitals, employs more than 1,400 at its Clearwater HQ.

For them, access is a key attractor, she says, noting Clearwater's proximity to supply chains, major thoroughfares, Tampa International and the port. The quality of life is extraordinary, too – Clearwater Beach often tops national and global rankings – but "there is so much more between the beach and the bay," Sanderson says.

"We are going to see a surge of entrepreneurial spirit, people who want to create opportunities for themselves, and we are well positioned in Pinellas County to do that," says Ray Ferrara, chairman of ProVise Management Group, a financial planning and investment management firm.

Pinellas County citizens chose to invest nearly \$165 million of Penny for Pinellas sales tax dollars over the next decade to fund affordable housing and economic development. Pinellas County Commissioner Pat Gerard, chair of the commission and former mayor of Largo, says the fact that the Penny for Pinellas initiative passed overwhelmingly is proof of the residents' strong desire to move the whole county forward – and cities and the county are collaborating across municipal lines to do just that. "We all have our responsibilities, but this county's elected officials work together so well," she says.

"We have expansion happening," says Steve Hayes, president and CEO of Visit St. Pete/Clearwater. The new pier in St. Petersburg opened this summer, the Clearwater Marine Aquarium is expanding, and the Museum of the American Arts & Crafts Movement is opening soon, along with many new area hotels. All of this generates excitement – and more businesses, he says. "That's a selling point for our community. It's a complete destination we have here."



WHO'S HERE

A SAMPLING OF TECHNOLOGY **VENTURES IN PINELLAS COUNTY,** LARGE AND SMALL:

Tech Data (Largo): employs 2,000 in Pinellas and 14,000 globally.

BobCAD-Cam (Dunedin):

Creates 3D modeling software programs used in manufacturing.

Geographic Solutions (Palm Harbor): Develops software to improve workforce development organizations.

InsideOut (St. Petersburg): A marketing-tech company adding 150 employees this year to its 200-member workforce.

Geospatial intelligence companies: Pole Star Global, a London-based maritime technology company that provides satellite tracking of ships around the world, recently opened a new office in St. Petersburg.





TECH AND INNOVATION FUEL HIGH GROWTH

From cybersecurity to health-tech to digital marketing to data analytics, technological innovation powers Pinellas County's enterprise and startup tech companies.

Tampa Bay boasts Florida's largest tech hub, and Pinellas County has a lot to do with that. Indeed, No.1 and No. 3 on Florida Trend's 250 largest public companies list for 2020 are based here - Tech Data (which recently went private) and Jabil. One of the county's fastest-growing tech companies is KnowBe4, anchoring a budding cybersecurity tech community in Clearwater.

"We are seeing tremendous growth in cybersecurity and data analytics," says Jill St. Thomas, executive director of Tampa Bay Tech.

In Largo, Tech Data, one of the world's largest technology distributors that employs about 2,000 people locally, anchors a tech complex that includes Vology, a managed service provider, and SCC Soft Computer, which arms hospitals and laboratories with software and information systems. "These three deal with household name companies on a regular basis," says Scott Talcott, business development manager with Pinellas County Economic Development.

In Clearwater, Equitus designs cuttingedge big data analytics appliances for government and commercial organizations. What's more, data analytics is the fast-growing targeted industry in St. Petersburg.

BY THE NUMBERS

The average IT wage is 64% higher than the county's average wage for all occupations.

\$71,764 Median annual IT wage.

"Big data is driving innovation in just about every industry" says J.P. DuBuque, president and CEO of the St. Petersburg Area EDC. Growing startups that rely heavily on data analytics include iSocrates, a media and marketing-tech company, and education-tech startup Presence.

Alison Barlow is executive director of the St. Petersburg Innovation District, an area that includes Johns Hopkins All Children's and Bayfront hospitals, USF St. Petersburg, the Dali Museum, Poynter Institute and the marine science community. "We are focused on economic development from what we can do to attract youth to consider STEM career opportunities to working with [economic development officials] on recruiting new businesses and helping existing businesses grow," says Barlow.

The Innovation District will also be home to the Tampa Bay Innovation Center, a 45,000-square-foot state-of-the-art business incubator. Construction is scheduled to begin this year.

Pinellas growing tech companies seems smart to Irv Cohen of Innovations Capital Group. He moved to the Tampa Bay area 15 years ago as an executive at JP Morgan.



St. Petersburg's renaissance is in full swing, and the new art-filled pier is the crown jewel. St. Pete's stunning waterfront park system, bustling downtown, and ever-growing Central Avenue corridor make the city an ideal home for creative entrepreneurs, art lovers, and sunshine seekers.

There is a reason this progressive and friendly 'Burg is attracting investment and new residents from all over the country.



OFFICE SPACE

More than 450,000 square feet of creative and co-working office spaces are currently in development.

HOUSING

The urban core is home to more than 11,000 housing units.

CULTURE

Explore dynamic nightlife and vibrant art on Beach Drive, Central Avenue, and points in between.

REDEVELOPMENT

Tropicana Field is one of the largest contiguous urban infill sites in the U.S.

ST. PETERSBURG
DOWNTOWN
PARTNERSHIP

For more information on growing your business in Downtown St. Pete, visit

StPetePartnership.org

But lately Cohen has focused on nurturing a cluster of homegrown startups – and got involved with the St. Petersburg Group, started by Joe Hamilton to activate civic and social impact. Cohen also co-founded venture investment groups Florida Funders and Seedfunders; Seedfunders recently launched the Seedfunders Opportunity Fund to support African American-led startups.

"I am proud to say we have invested in over 40 companies in the last three or four years, and one of the provisions is to move to or stay in our region. The good news is people want to come here and build companies, and we are providing the network for them to do it," Cohen says.

A UNICORN IN OUR MIDST

Our unicorn – venture speak for a private tech company valued at \$1 billion or more – is KnowBe4.

Founded in 2010 by five-time serial entrepreneur Stu Sjouwerman, KnowBe4 today provides the world's largest security awareness training and simulated phishing platform. It helps more than 31,000 organizations educate their employees about cybersecurity, including how to recognize and resist hackers.

KnowBe4 employs nearly 1,000 people globally; 800 of them work in its Clearwater HQ.

"It's a massive competitive advantage to be in Tampa Bay simply because



KnowBe4 HEADQUARTERS IN CLEARWATER

your overall costs are way less than for instance Silicon Valley or D.C. or New York," says Sjouwerman.

In mid-July, KnowBe4 listed more than 100 open positions, nearly all for Clearwater.



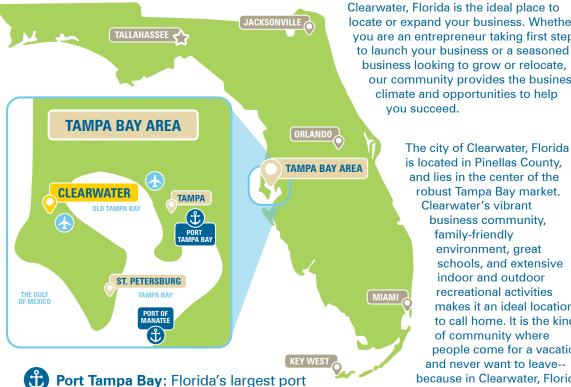
YOUR WORKFORCE CONNECTION

For decades, St. Petersburg College has been a trusted educator of Tampa Bay's workforce. Count on us to **build your talent pipeline** and **meet the need for in-demand, skilled workers**.

Why SPC:

- A high-quality education for less
- 110+ degrees and certificates
- Short-term training, industry certifications and customizable courses
- Programs in leadership development, customer service and soft skills
- Flexible class scheduling

WHY CLEARWATER?



Clearwater, Florida is the ideal place to locate or expand your business. Whether you are an entrepreneur taking first steps to launch your business or a seasoned business looking to grow or relocate, our community provides the business climate and opportunities to help vou succeed.

> is located in Pinellas County. and lies in the center of the robust Tampa Bay market. Clearwater's vibrant business community, family-friendly environment, great schools, and extensive indoor and outdoor recreational activities makes it an ideal location to call home. It is the kind of community where

and never want to leave-because in Clearwater, Florida you really can have it all!

people come for a vacation

Port Manatee: Closest U.S. deep water seaport to the Panama Canal

Two international airports within a 30-minute drive



PORT TAMPA BAY:

Bulk, break-bulk, containerized, +Panamax, and heavy-lift 30-minute drive time



PORT MANATEE:

Bulk, break-bulk, containerized, and heavy-lift

50-minute drive time



City of Clearwater Economic Development Division 727-562-4054

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DID YOU KNOW?

A SMALL SAMPLING OF PRODUCTS AND PARTS PRODUCED IN PINELLAS:

- » Flexible dental shafts/similar technologies for autos and more: S.S. White dates back to 1844.
- » Coupons: Today at ValPak, robots process all those coupons.
- » Shrink wrap/packaging solutions: Polypack. Fun fact: Its solar-powered manufacturing plant and HQ in Pinellas Park also includes an automobile museum.
- » Power line arcing: Beckwith Electric is expected to create 111 new jobs with its expansion in Largo.
- » Robotic parking: Hammer Haag Steel brings you that and other steel fabrication in Clearwater.





POLYPACK HQ IS IN PINELLAS PARK



YOU MAY BE SURPRISED BY WHAT'S MADE IN PINELLAS

Did you know the Honeywell plant on Ulmerton Road is producing the guidant system for the Orion crew capsule eventually destined for Mars?

Pinellas County's manufacturers build everything from those deep space appliances to components for autonomous vehicles to safety glass protecting schools from gunfire, but this strong economic sector is one of Pinellas' best kept secrets. "The crazy part is you can ask the average person on the street and they would have no idea of all the manufacturers that are here," says Mike Meidel, director of Pinellas County Economic Development.

And make no mistake, gone are the loud, dirty plants of the past. Today's manufacturers are cleanly humming along with the most advanced of high-tech tools and machinery. Pinellas' manufacturers also pump out larger worker paychecks.

Some 1,300 manufacturers employ more than 33,000 in Pinellas; and the sector is growing, bucking national trends. "In the Tampa Bay region, we are the largest workforce for manufacturing — it is not even close," says Scott Talcott, business development manager for Pinellas County Economic Development.

In many ways, the evolution of Fortune 500 giant Jabil showcases the power of advanced manufacturing. Decades ago Jabil made circuit boards. Today, as a manufacturing partner for some of the world's largest companies, Jabil makes medical devices, autonomous vehicle technologies, smart home appliances, military equipment and more. In addition to its corporate HQ in St. Petersburg, the county is home to some of its manufacturing activity and Jabil recently opened a 39,000-square-foot innovation center for R&D and prototyping. Jabil employs about 2,000 locally.

Defense contractors' footprint in Pinellas dates back decades, with names like Honeywell (which recently underwent a \$30 million expansion), Raytheon, GE and Lockheed (with facilities in both Oldsmar and Pinellas Park), and others such as General Dynamics and L3 followed, Meidel says. "We continue to grow on that base."

Growth happens when smaller manufacturers spring up to service them - with machine shops, cable manufacturers, plastic injection moulding pros, makers of electronic components, an entire network that allows for nearly any kind of manufacturing. "And as contracts come and go, high powered engineers find themselves out of work and they have little ideas they have been playing with and start their own companies," Meidel says.

Pinellas County Ideal Business Climate



Fortune 500 corporate headquarters - Tech Data, Jabil and Raymond James — as well as entrepreneurial start-ups, small, medium, and large businesses call Pinellas County home. An extensive network of suppliers, service-providers and business associations support operations across our target industries, and entrepreneurs find numerous opportunities for expansion assistance. Come grow with us in Pinellas County - www.pced.org.











Pinellas County Economic Development

The EpiCenter, 13805 58th St. N., Suite 1-200, Clearwater, FL 33760 (727) 464-7332 | PCED.org | @PinellasBiz

MANUFACTURERS STEP UP DURING **PANDEMIC**

Window film manufacturer Madico, which employs 150 at its 250.000- square-foot world headquarters in Pinellas Park, now makes single user, multi-use face shields designed to protect health care workers, police and other first responders as well as for use in retail, salons, schools and camps. producing 12,000 face shields a day.

"We wanted to help out any way we could," recalls CEO Shawn Kitchell.

Florida Seating in Clearwater, a supplier of commercial seating for the hospitality industry, began producing surgical gowns and followed that up with masks and shields.

Jabil, the St. Petersburg-based Fortune 500 company, activated several of its factories around the nation to produce 1.6 million face masks per day.

And in the early days of the pandemic when hand sanitizer was impossible to find in stores, Pinellas' breweries stepped up to manufacture the critical product for free distribution to local residents. Cheers to that.



photo from Madico



MANUFACTURERS BRING STATE-OF-THE-ART CAPABILITIES TO PINELLAS

Advanced Impact Technologies (AIT) manufactures security glass for banks, embassies and government buildings, including 90 security kiosks for the U.S. Capitol. AIT got the call after the Sandy Hook tragedy, and now its security glass is used in more than 2,000 schools across the country, including Columbine and Parkland, says Jeff Besse, president of the company that employs about 75 in Largo and is aiming to add about 25 more in coming months.

AIT also is North America's largest producer of innovative switchable privacy glass, popular with hospitals. AIT also specializes in custom architectural work, Besse says. "We made the glass floor on the top of the Freedom Tower that millions of people walk on every year looking at Battery Park."

Precision Ceramics USA, whose parent company is in England, makes extremely tough components. "We use ceramic materials that have physical properties that go way beyond the capabilities of metals to solve problems in harsh environments," says Maddy Krasne, executive VP of Precision Ceramics. "We have parts on the Mars rover and parts going to other space explorations."

Pinellas is nearly built out. That's why county and municipal leaders are determined to hold onto all industrial parcels. Fortunately, Pinellas' larger defense contractors are sitting on land they could expand upon, and that bodes well for the county in the future.



PRECISION CERAMICS USA PARTS ARE USED IN SPACE

Still, cities are looking for opportunities to increase industrial space. Clearwater is hoping to develop The Landings Corporate Center, turning a far underutilized city-owned golf course into 710,000 square feet of much needed modern lightindustrial space for manufacturers, says Denise Sanderson, Clearwater's director of Economic Development and Housing.

WHY SO MUCH INTEREST IN PINELLAS? "The number one reason is workforce. Manufacturers want to be around other manufacturers," says Talcott, adding that workforce training programs at St. Petersburg College, Pinellas Technical College and AmSkills are there to serve.

Talcott helps manufacturers learn about resources like training grants, veterans' employment programs and tax exemptions. "At the end of the day, it is about helping these companies grow."



We're proud to be part of Florida's past, present and future. And proud of what our neighbors are doing today to support each other and make our community a great place to call home.

Chad Loar

Regional President 813-350-4540 chad.loar@pnc.com



WHO'S HERE

Pinellas County is home to scores of financial services and insurance companies: Raymond James, Dynasty Financial Partners, Transamerica, Templeton, Allstate and Bankers Insurance. UPC plans to expand its HO, and other insurance players include Heritage and Mercury.

Here is a sampling, all based in St. Petersburg:

INTRINIO: Led by CEO Rachel Carpenter, Intrinio's Financial Data Marketplace provides real-time and historical data feeds on U.S. and international stock exchanges.

CASEGLIDE: Founded by Wesley Todd and Carly Cohen, CaseGlide's cloudbased software platform provides litigation management and analytics to insurance companies.

SQUAREMOUTH: With Squaremouth. led by CEO Jessica Burns, travelers can compare travel insurance policies from every major provider.

NEPTUNE FLOOD: Neptune, led by Jim Albert and Trevor Burgess, makes it easy for homeowners and small businesses to buy flood insurance, using AI and the cloud to produce a speedy quote-to-bind process.





AREA ATTRACTS HIGH-GROWTH FINANCIAL FIRMS

Community culture, diversity, infrastructure, access to airports, walkability, cost of living, quality of life - St. Petersburg checked all the boxes and then some for Dynasty Financial Partners, one of the nation's fastest-growing wealth management companies.

After a yearlong analysis of more than a dozen cities, Dynasty chose to relocate its U.S. headquarters from the Big Apple to the Sunshine City in 2019.

"When we did this analysis, St. Pete won and I would have to say not by a little - it was obvious the city was the right choice for us," says Shirl Penney, founder and CEO of Dynasty.

Now St. Petersburg is home to the U.S. wealth management industry's top two firms in terms of net new asset flows -Dynasty and homegrown industry giant Raymond James.

Dynasty is an independent wealth management firm that supports 45 registered investment advisors with over \$50 billion of assets under management. Dynasty, headquartered at 200 Central in the heart of St. Pete's lively and artsy downtown, employs more than 50 in St. Pete — at annual earnings averaging more than four times the county's average wage; Penney expects to double the local workforce in 2021. The company is part of a strong, growing financial sector that includes financial services, financial technology startups and insurance firms, says J.P. DuBuque, president and CEO of the St. Petersburg Area EDC.



DYNASTY PARTNERS ANNUAL SUMMIT (2019)

Penney didn't require New York employees to relocate to St. Pete, but DuBuque's team created three St. Pete tours for them to pick from: One more focused on entertainment and nightlife, another highlighting homes and schools for young families, and a third focused on arts and cultural offerings. More employees than initially expected have already relocated.

Penney and his employees have already begun giving back, inspired by the community philanthropy of Raymond James. Dynasty employees painted the colorful pier at North Shore Park. The company donated to local financial literacy programs and numerous other causes. In response to the pandemic, Dynasty delivered food to hospitals, sent face masks to police and made donations to food banks to combat food insecurity.





AARP in Tampa Bay Reveals History of Innovation, Flexibility in Pursuit of Founder's Vision

lorida has long been known as America's grayest state, attracting more retirees than any other state. AARP Florida and AARP Tampa Bay work to equip older Americans to choose how they wish to grow older through strategic alliances with other non-profits, organizations and businesses with common goals.

"We are honored to live, work and partner with our neighbors, community partners and businesses in Tampa Bay," says Jeff Johnson, AARP Florida state director. "Our older population brings richness to communities culturally, economically and demographically. AARP takes its mission seriously by carrying on the legacy of founder Dr. Ethel Percy Andrus, whose motto was 'To Serve, Not Be Served.'"

AARP volunteers from Tampa Bay regularly lead social and educational events — though they've shifted online in the pandemic. AARP works to connect with adults 50+ by sharing relevant content on issues impactful to its membership, and by serving its diverse neighbors in the downtown St. Petersburg area, home to the AARP Tampa Bay office.

To meet members' needs, AARP relies on a motivated volunteer corps that has for decades served as the backbone of the work at AARP. They undergird AARP's outreach efforts, co-lead its initiatives, and are valued members of the community.

In St. Petersburg, AARP Florida is an innovation hub, where older adults convened decades ago to find common footing and share information with the city's "Hospitality House." AARP's local work has historically been central to innovative policy-making conferences — St. Petersburg was home to the practice "dry runs" for the first White House Conference on Aging — while also bearing witness to AARP's first local, non-profit and mail-order pharmacy. Last year, the AARP team installed the enterprise's first-ever FitLot outdoor exercise facility located in Booker Creek Park. This latest gem is a testament to AARP's strong collaborative efforts with local leaders and organizations focused on growing health and wellness opportunities in the area.

In 2012, AARP assumed the role as the World Health Organization's affiliate to lead their Network of Age-Friendly States. The inaugural community in Florida was Sarasota, and now that network has grown to 32, including four communities in Tampa Bay. These alliances identify solutions to major urban challenges including enhancing transportation options to meet all types of needs found in dense city-living. In May, AARP Florida — and in collaboration with a local St. Petersburg business — showed its solutions-oriented approach by earning the Silver Award from the League of American Bicyclists.

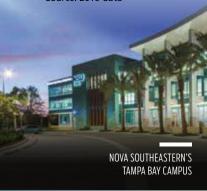


To learn more about AARP's work or to get involved, visit www.aarp.org/TampaBay.

AT A GLANCE

- » Four of the 10 largest private employers in Pinellas are hospitals: Johns Hopkins All Children's, Morton Plant, Mease Countryside, and St. Anthony's.
- » Health care services is the largest industrial sector by total employment with over 67,000 workers. The next largest sectors are retail trade with over 52,000 workers and accommodation & food services with over 50,000.
- » Health care services can be broken down into three main categories: ambulatory health care (offices and clinics of doctors, dentists, chiropractors, etc.) - 30,223 workers; hospitals - 20,986 workers; and nursing homes/ residential care - 15.718 workers.
- » Johns Hopkins All Children's Hospital employs about 3,600 people and last year performed over 8,000 surgeries.
- » BayCare is one of the largest employers in the Tampa Bay region, with about 29,000 employees.

Source: 2019 data





NEUROPSYCHOLOGIST DR. SAKINA BUTT TALKS WITH AMIRA AT JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

HEALTH CARE SECTOR KEEPS CITIZENS AND ECONOMY HEALTHY

As Pinellas' largest industry, health care is the pumping heart for a large section of the economy.

More than two dozen hospitals call Pinellas home, and four of them are among the county's top 10 employers. More than 67,000 people work in hospitals, physician practices, nursing homes and home health care agencies.

"As a big employer, health care is here to stay and will always be a reliable foundation for employment," says Dr. Divya Joshi, president of All Children's Specialty Physicians.

Johns Hopkins All Children's Hospital, with roots in St. Petersburg back to 1926, is ranked in eight specialty areas in U.S. News & World Report's best children's hospitals list in 2020. All Children's community-centric mission and Johns Hopkins research acumen is a dream combination, says Dr. Joshi.

"Community hospitals that happen to do some pediatrics usually do not have the expertise, the experience or quite frankly the level of comfort to care for very sick children," she says. "The No. 1 contribution to society at large here in Pinellas is the ability to bring your child to a facility that has a tremendous capacity for very high complexity of care."

The Johns Hopkins All Children's team contributes to research to help children with rare or serious conditions. Johns Hopkins All Children's team is leading a national clinical trial to study the use of anti-clotting medications to treat children with the coronavirus.

BayCare Health System, headquartered in Clearwater, was formed in 1997 by a core group of local hospitals determined to continue providing not-for-profit health care to Tampa Bay. Today, BayCare has grown to 15 hospitals and hundreds of other facilities for surgeries, urgent care and outpatient imaging across West Central Florida. BayCare employs about 29,000 people, making it one of the Tampa Bay area's largest employers.

In Pinellas, BayCare employs more than 13,200. Five BayCare hospitals are based in Pinellas, including three of Pinellas's top 10 private employers - Morton Plant, St. Anthony's and Mease Countryside Hospitals. In the past year, BayCare opened its first HealthHub in the Tampa Bay region.

Bayfront Health, St. Petersburg's oldest hospital that sits on city-owned land, was recently sold to nonprofit Orlando Health. Tarpon Springs City Hospital was recently purchased by AdventHealth, which launched an \$18.5 million expansion. AdventHealth has signaled its interest in growing in Pinellas.

The Pinellas health care ecosystem has a new player, and we can thank the philanthropy of the Patel family for bringing it to life. The recently opened Nova Southeastern University Tampa Bay Regional Campus in Clearwater is a \$200 million, 27-acre state-of-the-art campus housing the Dr. Kiran C. Patel College of Osteopathic Medicine and the Dr. Pallavi Patel College of Health Care Sciences.



DEVELOPERS BET BIG ON COUNTY'S POTENTIAL

Pinellas County is brimming with new real estate projects in the works.

"The appeal of Pinellas County is the lifestyle we have here, and the fact that our demographic is diversifying and becoming a younger community with more business and job opportunities," says Jay Miller, a developer of commercial and multifamily property.

As part of a joint venture, Miller's company, J Square Developers, was awarded rights to redevelop the site of St. Petersburg's former police station, 2.2 acres on the west side of downtown. The planned \$80 million mixed-use project will include 100,000 square feet of Class A office space in the first new downtown St. Pete office building in 25 years, along with 55 condos, 30 workforce apartments, 22,000 square feet of retail and a public parking garage, Miller says.

In 2019, the value of construction in all of St. Petersburg topped \$782 million, up 12% from the year before to an all-time record, and Mayor Rick Kriseman says he's seen no slowdown in interest from developers this year. There are plans for additional mixed-use projects and a new municipal services center downtown,



RENDERING OF REDEVELOPMENT FOR THE TROP IN ST. PETERSBURG

redevelopment in the Bayboro Harbor and Skyway Marina districts, and the big kahuna — the visionary plan for the area surrounding Tropicana Field, which will include 7 million to 10 million square feet of redevelopment.

Clearwater Mayor Frank Hibbard is also upbeat about development in his city. That includes half a billion dollars in new construction in the works, from revitalizing the beaches, to the Clearwater Marine Aquarium expansion, to plans for a 710,000-squarefoot light industrial research and technology complex called The Landings Corporate Center.

For businesses, Clearwater has also adopted code changes for the U.S. 19 Zoning District to allow for light assembly, research and technology, commercial and office as well as multifamily development and hotels along the 7-mile north-south spine of Pinellas County.

Then there's the big livework-play draw: Imagine Clearwater. "We are turning a massive 700-space parking lot into a beautiful green space. This will be a 20-acre park on the waterfront, and it will be the only amphitheater with covered seating on the water in the region," says Amanda Thompson,

director of Clearwater's Community Redevelopment Agency. Construction could begin by early 2021.

The North Marina District is seeing new condos, apartments and single-family homes. The arrival in 2017 of the area's first microbrewery, Clearwater Brewing Company, and more green space and bike paths are also drawing more interest.

Up and down the county, there are big plans, including improvements to the centrally located Gateway area. Developer Darryl LeClair of Echelon has three projects under construction.

In Largo, the focus is on its greater downtown area, says Teresa Brydon, economic development manager for Largo. In the next two or three years, "our goal is to relocate City Hall back downtown," she says. Residential has continued to be a growth market for Largo, with 1,100 to 1,200 new residential units planned in the downtown area.

Nick Colonna, Pinellas Park's Planning & Development Services director, says the central and affordable Pinellas Park is working on a comprehensive plan for a city center.

Adds Brydon: "Pinellas County is a unique blend — you can pretty much get whatever you need."

HIGHER **EDUCATION**

University of South Florida

St. Petersburg College

Nova Southeastern

Eckerd College

Stetson Law

CAREER TRAINING PROGRAMS

CareerSource Pinellas Pinellas Technical College (PTC) **AmSkills**

BY THE NUMBERS

IN THE TAMPA BAY REGION:

32% of the population have a bachelor's degree or higher.

11% have a graduate degree.

45% of millennial degree holders specialize in science, engineering or related fields.

24% of millennial degree holders specialize in business.

Source: Pinellas County **Economic Development**





COLLEGES AND TRAINING PROGRAMS SERVE UP A HIGHLY SKILLED WORKFORCE

Pinellas County's colleges and training programs deliver what the economy demands.

St. Petersburg College, with some 42,000 students, offers short-term certificates, associate's and bachelor's degrees, and partners with other institutions that offer master's and doctoral degrees at SPC, says its president, Tonjua Williams.

That means spending lots of time with manufacturing, health care, finance and IT companies to find out what they need in terms of training - and will need in the years to come.

With today's technologies, workers will be continuous learners and once they land jobs they will keep coming back to upskill, Williams says. SPC was recently stateapproved to offer a cybersecurity degree and will start by offering certificates for one of the red-hot high-paying tech sectors, Williams says.

Why should an essential worker be satisfied working as a CNA (Certified Nursing Assistant) when he or she could be an LPN or RN, asks Watson Haynes, president of the Pinellas County Urban League.

His organization coaches low-wage workers and finds ways to reskill them



for higher-paying careers in health care, manufacturing, tech and other industries.

Pinellas is ripe with education centers, from the public University of South Florida to the private Eckerd College and Stetson University College of Law. The recently opened Nova Southeastern University Tampa Bay Regional Campus is in Clearwater.

USF's College of Marine Science in St. Petersburg has been doing its part to invigorate the economy. College spinoffs include PureMolecular, a company located a stone's throw from the campus that provides technology for authenticating seafood.

USF-Tampa, USF-St Pete and USF-Sarasota-Manatee were consolidated under a single accreditation - a move that will bring additional majors in high-demand fields to all three campuses. Notably, USF is home to the Florida Center for Cybersecurity. In Florida, 25,000 cybersecurity jobs are unfilled.



A healthy future starts with great care



The world halted for the coronavirus, but our kids are unstoppable. They keep growing, and when they need care, our pediatric experts in more than 50 specialties are here for them. We are the only children's hospital on Florida's West Coast to be recognized as a 2020–2021 U.S. News & World Report Best Children's Hospital, and we are going the extra mile to help children thrive.

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FLYING STRONG

ST. PETE-CLEARWATER **INTERNATIONAL AIRPORT (PIE)**

Last year, 2.3 million commercial passengers passed through St. Pete-Clearwater International Airport, its fourth consecutive year of record-breaking traffic.

Capital improvement projects recently completed or underway: PIE's runways, U.S. Customs facility, and parking lots. Food & beverage offerings will soon include homegrown favorites Mazzaro's Italian Market and 3 Daughters Brewing. PIE holds the largest parcel of undeveloped land in the county - 127 acres, known as the Airco, property that offers redevelopment opportunities for future aviation and light manufacturing.



2,288,692 Number of commercial passengers in 2019

195% 10-year passenger traffic growth through 2019

15.577 Inbound and outbound commercial flights, 2019

53 Non-stop flights (current)

81% Airport operations that serve General Aviation (private and corporate)



PINELLAS IS ON THE MOVE WITH TRANSPORTATION **IMPROVEMENTS**

Getting from here to there will be getting even easier with two major projects.

The federal government recently announced an award of nearly \$22 million to help fund the Central Avenue Bus Rapid Transit (BRT), the planned fast, frequent and reliable transit between downtown St. Petersburg and the beaches, benefiting the essential workers serving the hospitality industry and many others, says Whit Blanton, executive director of Forward Pinellas, the countywide land use and transportation planning agency. More than 50,000 jobs are located within a half mile of the project's corridor.

What's more, visitors will enjoy using the SunRunner for quick, low-cost bus service to destinations along the Central Avenue corridor and the beaches.

It's the first leg of a much larger, regional BRT network now being developed with other transit agencies and planning organizations throughout the Tampa Bay region. "It will hopefully be the first link in a long chain of rapid bus transit that will tie together the whole Tampa Bay area and give us alternatives to personal vehicles for the first time," says Pinellas County Economic Development Director Mike Meidel.

And that's not all. The nearly \$600 million Gateway Expressway project will relieve congestion along surface roads and crowded corridors by creating two 4-lane elevated toll roads that will expedite travel between U.S. Highway 19 and I-275. Currently under construction, the Gateway Expressway could be completed by the end of 2021.

The expressway is part of the Gateway Master Plan for the mid-county area that is home to about 114,000 employees and 7,700 business. The master plan is a shared commitment among four local governments and the Department of Transportation to create more of a destination for the Gateway area, provide better connectivity and reduce automobile dependence, says Blanton. "We are also focused on planning for resilience and sea level rise."

Other projects planned for completion in the next five years are aiming to ease Pinellas-Hillsborough County travel. Two additional managed toll lanes in each direction will whisk commuters across the Howard Frankland bridge. Also planned: a West Shore Interchange on the Tampa side of the Courtney Campbell Causeway will be a critical gateway into Pinellas County.

For fresh-air commuting, the 55-mile Pinellas Trail is continuing to grow. "In the next five years, we will complete a 75-mile loop around Pinellas County," Blanton says.

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among 1,100 public research and doctoral universities 2018 Eduventures Student Success Ratings



TOP PRODUCER OF FULBRIGHT

SCHOLARS, with 11 faculty scholars for the 2019-2020 academic year The Chronicle of Higher Education



USF Morsani College of Medicine achieved the **HIGHEST MCAT SCORE** in Florida

Association of American Medical Colleges-2019



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is 14 spots higher than last year U.S. News and World Report



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PARADISE BY THE NUMBERS

- 35 miles of beaches
- miles of coastline
- 23 museums and aquariums, including the world-renowed Salvador Dali Museum and the recently expanded Clearwater Marine Aquarium
- 48 number of marinas
- number of golf courses
- number of craft breweries

2,000+ number of restaurants, most of them local - a foodie paradise















HOW TO ENJOY PARADISE IN PINELLAS

Spend the day with Dali in St. Petersburg or check out the funky arts scene along the waterfront in Gulfport. Later, head to Clearwater and catch a touring musical at Ruth Eckerd Hall or cheer on comedians or old school rock bands at the city-owned Capital Theatre.

Maybe you'd rather catch a Toronto Blue Jays spring training game in Dunedin, or walk the historic sponge docks or eclectic shops of Tarpon Springs, with its Greek Heritage.

You can hike, bike or fish in Palm Harbor, or ride horses at one of Pinellas Park's many equestrian farms for an afternoon of family fun. If golfing is more your thing, you have some 42 courses to choose from around the county.

Just want the beach? We hear you. From the award-winning Clearwater Beach to Tierra Verde, you can stake out your favorite spot for white sand. There are 35 miles of it to explore.

Maybe a hike on the Pinellas Trail is more your thing, or a picnic in the park.

"Our park systems are some of the best you will find anywhere in the country," says Scott Talcott, business development manager for Pinellas County Economic Development.

In downtown Clearwater, a hub for techies that work at companies in the area, "We are trying to tie in to the local culture and promote the arts not only as entertainment for tourists but engagement for everyday life," says Amanda Thompson, director of Clearwater's Community Redevelopment Agency (CRA).

"We're looking for interesting ways to bring color and life to the neighborhoods in unexpected ways," adds Rosemary D'Amour, the CRA's public relations and programs manager.

Now the Clearwater agency is partnering with Access 3D Lab at USF to do an augmented reality installation with one of Clearwater's murals, a 100-foot long, 3-story tall one with a female empowerment theme, later this year, D'Amour says.

And in St. Petersburg, after a seven-year wait, the new \$92 million, 26-acre Pier District opened this summer, with park and beach areas, restaurants, a marketplace featuring local small businesses, a marine education area, and of course spots to throw out your line. The Pier District is infused with public art, including Janet Echelman's billowing, aerial net sculpture called "Bending Arc"; it's quite the light show at night. It is just another day in paradise for the nearly one million people who call Pinellas home.



PEOPLE TO KNOW

Develop your community relationships in Pinellas County.



Michèle Alexandre Dean, Stetson College of Law

Zebbie Atkinson President, NAACP Clearwater

Brian Auld President, Rays Baseball



Alison Barlow Executive Director, St. Petersburg Innovation District

Whit Blanton

Executive Director, Forward Pinellas

Jaclyn Boland

CEO, InterCultural Advocacy Institute, Hispanic Outreach Center

Alan Bomstein

CEO, Creative Contractors

Jennifer Brackney

CEO, CareerSource Pinellas



Sandra Bradbury Mayor, City of Pinellas



Neil Brown

President, Poynter Institute

Woody Brown

Mayor, City of Largo

Teresa Brydon

Economic Development Manager, City of Largo

Jessica Burns

CEO, Squaremouth

Gloria Campbell

President, Advantage Training Systems, Inc.

Rachel Carpenter

CEO, Intrinio

Lisa Chandler

Founder, Sugar Sand Festival; owner, Pier 60 Concessions

Dr. Ulyee Choe

Director, Florida Department of Health, Pinellas County

Peter Clark

Founder and President, Tampa Bay Watch

Irv Cohen

Managing Director, Innovations **Capital Group**

John Collins

Executive Director, The St. Petersburg Arts Alliance

Nick Colonna

Director, City of Pinellas Park Planning & Development Services

Nancy Crews

CEO, Custom Manufacturing & Engineering

Frank Dame

CEO, Clearwater Marine Aquarium



J.P. DuBuque President & CEO, St. Petersburg Area EDC



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PEOPLE TO KNOW

[CONTINUED]

Dave Eggers

Vice Chair 2020, Pinellas County Board of County Commissioners

Rui Farias

Executive Director, St. Petersburg Museum of History

Damian Fernandez

President, Eckerd College

Mike Fitzharris

President, HSN

Joseph "Jay" Fleece

Chair, Pinellas Community Foundation



Tom Frazer Dean, USF College of Marine Science

Gypsy Gallardo

Publisher, Power Broker Magazine

Conan Gallaty

President, Times Publishing Co.



Pat Gerard Chair 2020, Pinellas County Board of County Commissioners

Michael Grego

Superintendent, Pinellas County Schools

Bob Gualtieri

Sheriff, Pinellas County Sheriff's Office

Joe Hamilton

Publisher, St. Pete Catalyst; Founder, The St. Petersburg Group

Leigh Harting

Owner, 3 Daughters Brewing

Steve Hayes

President & CEO, Visit St. Pete/ Clearwater

Rev. Watson Haynes II President, Pinellas County Urban League



Frank Hibbard Mayor, City of Clearwater

Hank Hine

Executive Director, Dali Museum

Rich Hume

CEO, Tech Data Corporation

Tommy Inzina

President and CEO, BayCare Health System

Tom & Mary James

Co-Founders, The James Museum

Thomas Jewsbury

Executive Director, St. Pete-Clearwater International Airport



Jeff Johnson State Director AARP Florida



Dr. Divya Joshi President, All Children's **Specialty Physicians**

Tom Kmetz

President, Johns Hopkins All Children's Hospital



Rick Kriseman Mayor, City of St. Petersburg

Darryl LeClair President & CEO, Echelon Albert Lee

President & CEO, Tampa Bay Black Business Investment Corp.

Chad Loar

Regional President, PNC Bank, West & Central Florida

Kevin Lothridge

Executive Director, National Forensic Science Technology Center

Jason Mathis

CEO, St. Petersburg Downtown Partnership

Noel McCormick

President, McCormick Stevenson Corporation



Mike Meidel **Director, Pinellas County Economic Development**

Robin Miller

Tampa Bay Beaches Chamber of Commerce

Mark Mondello

CEO, Jabil

Tom Morrissette

President, Central Pinellas Chamber of Commerce



Diane Morton Executive Director. Warehouse Arts District Association

Drs. Kiran & Pallavi Patel

Founders, Nova Southeastern University Dr. Kiran C. Patel College of Osteopathic Medicine

Amanda Payne CEO, Amplify Clearwater



Shirl Penney President and CEO, **Dynasty Financial Partners**

Sarah Perrier Owner, Kahwa Coffee

PEOPLE TO KNOW [CONTINUED]

Jakub Prokop

Director-Clearwater Campus, Pinellas Technical College



Paul C. Reilly CEO, Raymond James

Roger Roberds
CEO. MicroLumen

Denise Sanderson

Director, City of Clearwater, Economic Development and Housing

Mike Schultz

President & CEO of AdventHealth West Florida Division

Maria Scruggs

President, NAACP St. Petersburg

Greg Sembler

CEO, The Sembler Company

Kristen Shepherd

Executive Director, St. Petersburg Museum of Fine Arts

Sophia Sorolis

Director, City of St. Petersburg, Economic Development

Jamal Sowell

President & CEO, Enterprise Florida

Barbara St. Clair

Executive Director, Creative Pinellas



Jill St. ThomasExecutive Director, Tampa
Bay Tech

Chris Steinocher

President & CEO, St. Petersburg Area Chamber of Commerce



Catherine Stempien Florida President, Duke Energy

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PEOPLE TO KNOW

[CONTINUED]

Nathan Stonecipher Owner, Green Bench Brewing



Sri SundaramDean, USFSP Kate
Tiedemann School of
Business and Finance

Martin Tadlock Regional Chancellor, USFSP

Paul C. TashCEO & Chairman, Times Publishing Co.



Kyle Taylor CEO, The Penny Hoarder



Kanika TomalinDeputy Mayor, City of St.
Petersburg

Paul ToomeyPresident, Geographic Solutions

Ester Venouziou Founder, LocalShops1



Tonjua WilliamsPresident, St. Petersburg
College

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